

The Management of Investment Process of Municipal Communes in the Silesian Province - summary

The topic of this dissertation were investments of a local self-government, which are communes, as well as issues related to local development. The main motive to undertake such topic was an attempt to indicate proper solutions which increase the reasonability of investments performed by municipal communes within the aspect of their development.

The main purpose of this dissertation was to check the impact that management of investment process has on the development of municipal communes. The theoretical purpose was to systematize the theory concerning management of investment process in communes. The purpose of research was analysis and assessment of investment activities of municipal communes within the Silesian province, reviewing the level of their development, and determining correlation between investment activity and development of reviewed communes. The practical purpose was to present the concept of management of investments in communes and identification of a model solution that can be used by municipal communes.

The main hypothesis of this dissertation is the statement that management of an investment process in municipal communes is determined by their development. Within the context of verification of the main hypothesis and execution of the hypothesis purposes, the following auxiliary hypotheses were made:

1. There is a positive correlation between the investment activity of municipal communes and level of their development.
2. There is a positive correlation between the level of investment activity of municipal communes and concentration of their investments.
3. External sources of financing activate the investment processes of municipal communes.
4. Limited financial sources of municipal communes influence the search for alternative sources of investment financing.

This dissertation is composed of five chapters and is of theoretical and empirical nature.

First chapter presents public management as a sub-discipline of management sciences. Three main management concepts of public organizations were identified in

chronological order: traditional management in public administration, new public management, and governance.

Second chapter covers the definition of territorial self-government and presents its main features and tasks. The concept of development, particularly focusing on local development, was also defined. Development factors according to various criteria were stipulated. Types of development were described, and regional and local development theories were discussed.

Third chapter gives a probable definition of investment and classifies investments according to various criteria. Stages of investment process management in the commune were described. Sources of financing communal investments were pointed out. Additionally, the analysis of the level and structure of communal investments in Poland was made.

Fourth chapter covers the measurement of social and economic development of municipal communes that belong to the Silesian province. To do so, taxonomic measure of Hellwig's development was used, which was created based on ten selected diagnostic features, which determine the level of the reviewed phenomenon. Next, the level of investment activity in communes was reviewed with the use of synthetic factor, which described the engagement of the communes in investment activities in a more comprehensive manner. The chapter was completed by description of research results involving investment activities of municipal communes at the level of their development.

Fifth chapter covers the assessment of management of investment development process in municipal communes within the Silesian province. Investment directions of reviewed communes were determined, European funds usage was reviewed as well as co-financing of investments through public and private partnership. Comparative analysis of financial standing of reviewed communes was carried out. Correlation between the level of investment activity of municipal communes and the concentration of their investments was reviewed as well as relation between the level of use of European funds and the level of investment activity was defined. Classification of municipal communes considering social and economic growth as well as financial standing was made, and model communes were indicated. The author's own model of management of municipal communes investment development was presented.

This dissertation is ended by a summary, which covers most important conclusions from the carried out reviews, and the research hypotheses were verified.

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